A. GENERAL REQUIREMENTS

Every member must have a VISTA Assignment Description (VAD) unique to their role and responsibilities. VADs must fully describe the duties assigned to the member.

Templates and documents
You are welcome to use the following templates to create your VAD.

- VAD Template

You are welcome, but not required, to use any of the following templates to create your VAD.

- Campus Food Pantry VAD Template
- Campus Resource Center VAD Template
- Community and Outreach VAD Template
- Program Development VAD Template
- Research and Development VAD Template

VISTA Assignment Description Guidelines
Host sites can use the following guidelines to ensure that member position descriptions accurately and adequately describe allowable duties assigned to the member.

1. AmeriCorps VISTA positions should work toward accomplishing a specific project or goal.

2. DO NOT USE THE FOLLOWING WORDS OR PHRASES.
   1. “Other duties as assigned”
   2. Work or job (use serve instead)
   3. Assist (describe the specific tasks instead)
   4. Manage (describe the specific responsibilities instead)
   5. Supervise (describe the specific responsibilities instead)

3. List service activities that are specific to each member.
   1. Activities in which members engage but which are not included within the position description may be considered noncompliant or unallowable.
   2. Multiple members should not have the same position description unless performing the same activities for the same term.

4. Describe all member activities explicitly to ensure that prohibited activities are not included.

5. Do not include phrases like, “other duties as assigned” or similarly vague statements about member responsibilities.

6. Does not use employment terms such as: “work/job, job description, hired, or employee”. Instead the position description should use appropriate National Service terminology like, “serve/service, position description, enrolled, and member/service participant”.

1
7. Avoid abbreviations and acronyms – instead spell out the terms at the first usage and then use the acronym or abbreviation later in the document.

8. If a member VAD includes member participation in volunteer recruitment, volunteer management or similar activities, a brief description of the potential activities for which the member will be recruiting must be added within the position description itself. For example, “Recruit and manage volunteers to support the afterschool program.”

B. GUIDANCE ON APPROPRIATE SERVICE ACTIVITIES

Campus Compact VISTA has established these guidelines to help programs make a determination about whether proposed service activities are appropriate for a Campus Compact VISTA member position. Here are some guidelines to use to determine if proposed activities are eligible for designation as an AmeriCorps service position:

Project based
1. Campus Compact VISTA positions are project based, focused on accomplishing specific tasks, goals, or outcomes to alleviate poverty in Iowa or Minnesota’s communities.

Non duplication or displacement
1. Member activities must not replace staff or community volunteer responsibilities.

2. AmeriCorps is intended to be above-and-beyond what the individual or regular volunteers would “normally” do.

3. Member activities must be;
   1. more expansive
   2. require more time
   3. include additional activities or,
   4. in other ways are outside of the scope of what a staff person or volunteer would “normally” do, this would potentially be an appropriate member service role.

Capacity Building Activities
1. Capacity building activities must:
   1. Be intended to support or enhance the program delivery model.
   2. Respond to the organization’s goal of increasing, expanding or enhancing services to address the most pressing needs identified in the community.
   3. Enable the organization to provide a sustained level of more or better direct services after the national service participant’s term of service has ended.

2. As a general rule, CNCS considers capacity building activities to be indirect services that enable CNCS-supported organizations to provide more, better, and sustained direct services. To determine whether assigned national service participants’ activities qualify as capacity building, think about the intended results of those activities. Applicants must understand and distinguish activities that build capacity. Capacity building activities cannot be solely intended to support the administration or operations of the organization.
Connection to Anti-Poverty Outcomes

1. Activities must be connected to anti-poverty focus outcomes and goals.

2. For example, a school-based program with a goal of increasing low-income student academic performance cannot enroll a member who spends their time coordinating Day of Service projects for the college campus unless the host site can establish a direct connection between the member’s activities and the project’s anti-poverty goals.

3. Similarly, members whose stated role is to develop a tutoring program for a school cannot be assigned to recess duty or to supervise the lunchroom.

Administrative activities are not allowed

1. Members must not serve in a primarily administrative role.

2. For example, if a service site expects its staff to maintain their client files, this responsibility should not be shifted to an AmeriCorps member who starts service at the agency. The member may also be expected to maintain his/her own files, but not those of other staff.

3. Similarly, agencies may not assign AmeriCorps members to cover the essential duties of a staff member absent temporarily (such as for maternity or medical leave).

Fundraising (cash or in-kind) is allowable, but only in specific situations

- Members cannot:
  - Raise funds for their living allowance
  - Raise funds for an organization’s operating expenses or endowment
  - Raise funds for an organization other than their service site
  - Write a grant application for funding provided by a federal agency including AmeriCorps VISTA, Summer VISTA associates, the Corporation for National and Community Service grant proposals, and AmeriCorps grants
  - Spend more than 10% of their service hours on fundraising activities
  - Solely recruit volunteers to do any of the above

- Fundraising activities might be allowable if:
  - The activities raise cash or in-kind funds directly supporting the member’s specific service project

Direct Service is generally unallowable

1. Campus Compact VISTA is a program designed to improve the capacity of its host sites. Capacity building projects are generally indirect services. Direct service should not be the focus of the Campus Compact AmeriCorps member’s service.

2. **Campus Compact VISTA strongly encourages host sites to consult with program staff before allowing members to provide direct services.**

3. Direct service might be allowable if the activities;
   - train the member on their capacity building activities,
2. are required in an emergency, and
3. are organization-wide events (such as days of service events)

AmeriCorps VISTA and Academic requirements
1. AmeriCorps VISTA members can earn academic credit while completing their VISTA project. However, the VISTA position should be defined by AmeriCorps service expectations and not those established for another school or employment purpose.

2. For example, a host site should not simply designate what had been an unpaid internship as an AmeriCorps position, unless the program can demonstrate that (1) the AmeriCorps position requires the individual to complete service hours AND (2) conducts activities providing a benefit to the community beyond the standard internship expectations.

Advocacy, Lobbying, and Election Engagement is never allowable, outreach and education are
1. AmeriCorps VISTA members cannot participate or support activities that attempt to influence federal legislation. CNCS defines advocacy as a term similar to lobbying. Therefore, we suggest sites use the terms “educate” or “outreach” to talk about the tasks where an AmeriCorps VISTA member will make efforts to educate public officials about issues.

Examples of appropriate VISTA activities

<table>
<thead>
<tr>
<th>Good Indirect Service Activities</th>
<th>Better Capacity Building Activities</th>
<th>Best Sustainable Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recruit a site’s volunteers</td>
<td>Develop forms, volunteer assignments</td>
<td>Develop volunteer management system and procedural guide</td>
</tr>
<tr>
<td>Train direct service providers</td>
<td>Write training curriculum or manual; train trainers</td>
<td>Develop training manual and train-the-trainer curriculum</td>
</tr>
<tr>
<td>Coordinate pilot project</td>
<td>Develop procedures, systems, or replication manual to sustain project</td>
<td>Develop funds for staff or recruit volunteers to run program</td>
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<td>Write press releases</td>
<td>Develop press kits, media database</td>
<td>Secure media partners</td>
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<tr>
<td>Organize fundraising events</td>
<td>Grant writing, develop database</td>
<td>Secure development staffing</td>
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<tr>
<td>Organize task forces &amp; develop coalitions</td>
<td>Develop leadership structure of task force or coalition</td>
<td>Create infrastructure of long-term community partners</td>
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<tr>
<td>Conduct outreach</td>
<td>Design brochures, posters</td>
<td>Develop volunteers to perform outreach</td>
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<tr>
<td>Conduct evaluation</td>
<td>Design evaluation tools</td>
<td>Train staff to integrate evaluation</td>
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C. PROHIBITED ACTIVITIES

CNCS has a strong emphasis on monitoring for prohibited activities, and the consequences for programs that fail to adhere to these prohibitions can be high-profile and severe. All programs should make note of the prohibited activities and ensure that members, site supervisors, and other staff are well-versed in
them. It is required that prohibited activities are covered in the Member and Supervisor Orientations, as well as specifically detailed in the member service agreement and host site agreements.

AmeriCorps members may not engage in prohibited activities directly or indirectly by recruiting, training, or managing others for the primary purpose of engaging in one of the activities listed above. Individuals may exercise their rights as private citizens and may participate in the activities listed below on their initiative, on non-AmeriCorps time, and using non-CNCS funds. Individuals should not wear the AmeriCorps logo, nor should they identify themselves as AmeriCorps members, while doing so.

F. POSITION DESCRIPTION CHECKLIST

Use the following checklist to help determine if the written position description meets program requirements.

1. Section One
   - Service site name is written
   - Anti-Poverty Focus Area is written
   - Anti-Poverty Objective is written
   - Capacity Building Goal is written
   - Position Title includes “VISTA”
   - Supervisor name and contact information is listed

2. Project Goal
   - Target population is listed
   - Includes information on how position will (1) build capacity in the organization and/or (2) alleviate poverty in the target population, and (3) become sustainable over time.

3. Objective
   - Objectives are aligned with the project goal
   - Objectives can be reasonably achieved in the given timeframe

4. Member Activities
   - Tasks and activities are not:
     - Duplicative or displace existing employees/volunteers efforts
     - Prohibited activities
     - Administrative
     - Disconnected from program outcomes
     - Described using the words "work" or "job"
   - Tasks and activities are clearly described
   - Tasks and activities are specific to the member’s position
   - No acronyms or abbreviations are included
   - Are generally indirect services